



Emerging diversity in Russia's energy relations: what role for Europe?

Ghent Russia colloquium

"EU-Russia Relations: How to get out of the 'midlife' crisis?" 22 September 2017

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Far Eastern and European markets – factors of choice

What influences global corporate choices between Far Eastern and European markets?

1. Market rationality:

Higher growth rates and bigger incremental demand.

Higher prices and potentially higher profits.

Export optionality, optimization of export volumes.

2. Strategic benefits:

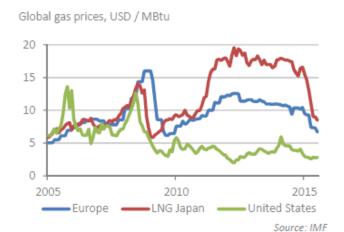
Positive political externalities within the local establishment.

3. Corporate management factors, structural features of the markets.

Europe, the residual importer

Crude oil and oil products									
To:	Europe		Far Eastern Asia		United States		Total (Mtoe)		
From:	2001	2016	2001	2016	2001	2016	2001	2016	
S. & Cent. America	8,9%	8,5%	1,4%	46,4%	81,7%	43,2%	154,5	207,0	
Former Soviet Union	78,7%	64,8%	6,4%	21,5%	1,9%	4,3%	230,1	515,2	
Middle East	18,6%	13,1%	60,1%	72,8%	14,6%	7,7%	946,6	1166,8	
North Africa	72,2%	59,4%	5,8%	15,4%	10,2%	12,3%	134,2	83,0	
West Africa	22,0%	30,0%	26,2%	47,9%	43,0%	10,9%	158,3	223,7	
Natural gas									
To:	Europe		Far Eastern Asia		United States		Total (bcm)		
From:	2001	2016	2001	2016	2001	2016	2001	2016	
Former Soviet Union	96,8%	62,7%	0,0%	17,3%	0,0%	0,0%	131,1	278,8	
Middle East	6,1%	20,9%	90,6%	56,2%	3,2%	0,0%	31,0	150,8	
North Africa	94,3%	89,3%	0,0%	2,1%	3,1%	0,0%	59,0	58,1	

Challenges for Russian diversification: profitability and optionality





Factors of confusion:

- 1. Global price convergence in oil and gas markets.
- 2. Russian Eastern projects are subsidized through state/regulation. (ESPO, Yamal LNG).
- 3. Optionality costs 2.5-3 times more than for seaborne exporters. (US LNG vs Altai, Saudi supplies vs ESPO).

Europe vs Asia-Pacific – 1

	Sino-Russian trade	VS.	EU-Russia trade	
Contractual duration	Longer Asian	VS.	shorter EU contracts.	
Supply security	Security premium	VS.	security disintencives.	
Financial scheme	"loans-for-oil"	VS.	credits through markets.	
Corporate relations	SOE actors	VS.	weakening former NOCs.	
Vertical approach	Predominant	VS.	little.	
Strategic factors	Politicization Supported	VS. VS.	policization. restrained.	

Europe vs Asia-Pacific – 2

Sino-Russian trade vs. EU-Russia trade

Status of infrastructure Heavy Capex vs. almost ready.

Market power Oligopol supplier vs. market leader.

Investment reciprocity Unilateral Chinese vs. mutual investments.

Potential models of interpretation

1. Life-cycle model (Vernon):

European and Asian-Pacific markets are in different stage of development (maturity vs growth).

Assumption: Differences are normal and will be equalized.

2. National business systems (Jacobides): Products are differently conditioned, More translatable markets will prevail.

Assumption: Differences between the two markets will not disappear.

3. "Dependentalist" approach: Differences stem from internal corporate competition between Russian companies/elites (Yukos vs. Rosneft, Novatek vs. Gazprom). New market entries are about changing domestic status quos.

Assumption: Europe will loose Russian supply partly, but win in terms of liberalized Russian exports.

Thank You for Your attention!